

# FEDERAL UNIVERSITY OF HEALTH SCIENCES ILA-ORANGUN, NIGERIA

FILE NO: .....

ANNUAL PERFORMANCE EVALUATION REPORT FOR JUNIOR STAFF

# (CONFIDENTIAL)

PERIOD OF REPORT: From ......To: .....

Note: This form should be processed to the final destination which is the Human Resources Division by 31<sup>st</sup> March succeeding the end of the year of the report

## PART ONE PERSONAL RECORDS OF EMPLOYEE

# (To be completed by All Non-Teaching Staff)

| 1. | Name of Officer: *Mr./Mrs./Miss   |                                   |                 |
|----|---|-----------------------------------|-----------------|
|    | Surr  | name                              | Other names     |
|    | (Delete whichever is not applicable)  |                                   |                 |
| 2. | Date of Birth   |                                   |                 |
| 3. | Faculty/Department (indicate  |                                   |                 |
|    | Section/Division)   |                                   |                 |
| 4. | Qualifications held (Degree, Diploma, Ce                                    |                                   |                 |
|    | the period of the report)   |                                   |                 |
| 5. | Date of first appointment into the University                               | sity Service/                     |                 |
|    | Post  |                                   |                 |
| 6. | Present Substantive Grade/Post  |                                   |                 |
| 7. | Date appointed to substantive Grade/Pos                                     | t                                 |                 |
| 8. | Acting appointment held during the period month) of the period spent on the | d of report: indicate the portion | (to the nearest |
|    | Grade/Post  |                                   | ••••••          |
|    |   |                                   | ······          |

| 9.  | Courses undertaken during the period of report   |
|-----|--|
|     |  |
| 10. | Total number of days absent on sick leave during the period of report  |
| 11. | PRESENT JOB:   |
|     | Job Description or Title:  |
|     |  |
|     | (a) State below in order of importance the main duties performed during the period of the report:  |
|     |  |
|     |  |
|     |  |
|     |  |
|     |  |
|     |  |
|     |  |
|     | (b) State any ad hoc duties performed which are not continuous:  |
|     |  |
|     |  |
|     |  |
|     |  |
|     | (c) The period in which you have been on the Schedule of duty or in the Faculty/Department/unit as the case be:<br>From:   |
|     | То:  |
|     |  |
| 12. | Comments, if any, on duties performed during the period of report:   |
|     | (a) Looking back on the past year, which jobs assigned to you do you think you have<br>undertaken satisfactorily, concerning the tasks/main duties performed during the<br>period of report? |
|     |  |
|     |  |
|     |  |
|     |  |
|     |  |
|     |  |
|     |  |
|     | 2  |

(b) What are the causes or reasons, personal or outside your control, to which you ascribe your success or lack of success? ..... ..... (c) Do you think that you need more training or experience to enable you to do your job better? If so, of what kind? ..... ..... (d) Is the most effective use being made of your capabilities in your present job? Do you think that your abilities could be better used in your present job or another kind of job? ..... (e) How does your work contribute to the attainment of the vision/mission and the overall objectives of the University in general ..... .....  13. To be completed by the Reporting Officer/Supervisor

ASSESSMENT OF PERFORMANCE:

(a) Do you and the person reported upon agree on the main duties performed and the order of importance? (if not, please discuss the changes with him and record any unresolved differences here)

(b) How effective is he/she in the performance of the duties set out in 11(a) and (b)? (What is needed here is an indication, for each of the duties in 11(a) and (b), of how far he/she has achieved the required results):

(c) What will you say is the most important/exceptional contribution of the staff for the period under review

### 14. Aspects of Performance

In assessing performance you have already considered some or all of the following aspects: would you now comment on and assess the aspect separately? Each aspect is described in terms of Outstanding (A) and Unsatisfactory performance (E). The three intermediate ratings (B, C, D) represent behaviour between these extremes as generally described in the notes at the end of this form.

Rating 'A' or 'E' should be given if you believe it is a generally true statement that could be supported, if necessary by specific occurrences.

If you feel an aspect of performance not on the list calls for special comment, mention it at the end.

|     |                              |   | 5 | 4 | 3 | 2 | 1 |  |
|-----|------------------------------|---|---|---|---|---|---|--|
| (a) | Foresight                    | Anticipates problems and develops Solutions in advance  |   |   |   |   |   | Rarely has solutions to problems   |
| (b) | Penetration                  | Gets straight to the roots of a<br>Problem  |   |   |   |   |   | Never see below the surface of a problem   |
| (c) | Judgement                    | His decisions or proposals are<br>consistently sound and well-<br>thought-out                                     |   |   |   |   |   | His judgement cannot be relied<br>upon and he often fails to<br>respond to a new situation |
| (d) | Expression on paper          | Written work is always cogent<br>clear and well-<br>thought-out   |   |   |   |   |   | Ambiguous, clumsy and obscure  |
| (e) | Oral Expression              | Put his points across<br>convincingly and<br>concisely  |   |   |   |   |   | He has difficulty in expressing himself  |
| (f) | Numerical ability            | Accurate in the use and interpretation of figure (if applicable)  |   |   |   |   |   | Gets confused with figures   |
| (g) | Relationship with colleagues | Sensitive to other people's<br>feelings; tactful and<br>understanding of personal<br>problems earns great respect |   |   |   |   |   | Ignores or belittles other<br>people's feelings; intolerant;<br>does not earn respect      |

|   |   | 5 | 4 | 3 | 2 | 1 | ]   |
|---|---|---|---|---|---|---|---|
| (h) Relationship with the public                          | Exceptionally effective in dealing with people of all types   |   |   |   |   |   | Not very easy in his<br>relationship with the public                                |
| (i) Acceptance of responsibility                          | Seeks and accepts responsibility at all times   |   |   |   |   |   | Avoids responsibility; will pass it on when possible                                |
| (j) Reliability under pressure                            | Performs competently under<br>Pressure  |   |   |   |   |   | Easily thrown off balance;<br>not reliable even under<br>normal circumstances       |
| (k) Drive and Determination                               | Wholehearted application to<br>tasks; determined to<br>carry the task<br>through to the end                 |   |   |   |   |   | Lacks determination; easily<br>baulked by minor setbacks                            |
| (I) Application of<br>professional/technical<br>Knowledge | Highly proficient in the<br>practical application of<br>professional/technical<br>knowledge (if applicable) |   |   |   |   |   | Deficient in applying<br>professional/technical<br>knowledge to practical<br>issues |
| (m) Management of staff                                   | Organizes and inspires staff to give their best (if applicable)   |   |   |   |   |   | Inefficient in the use of<br>staff; engenders low<br>morale                         |
| (n) Output of work  | Get a great deal done within a set of time frame  |   |   |   |   |   | Sloppish in output  |

|     |                     |  | 5 | 4 | 3 | 2 | 1 |  |
|-----|---------------------|--|---|---|---|---|---|--|
| (0) | Quality of work     | Maintain so very high standards:<br>work is virtually error-proof    |   |   |   |   |   | Maintain consistently low<br>standards of work,<br>source of constant<br>complaint |
| (p) | Punctuality         | Regularly punctual at work   |   |   |   |   |   | No regard for punctuality  |
| (q) | Time Management     | Ability to deliver on schedule                                       |   |   |   |   |   | Unable to meet deadlines   |
| (r) | Comportment         | Exude confidence in appearance and presentation                      |   |   |   |   |   | Not neat and has low self-esteem   |
| (s) | ICT Literacy        | Highly proficient in the practical application of computer knowledge |   |   |   |   |   | Deficient in applying<br>computer knowledge  |
| (t) | Query/Commendations | Received commendations in the period under review                    |   |   |   |   |   | Received queries in the period under review  |

I certify that I have seen the comments on this Report. I have the following comment to add, after having discussed my disagreements over the ratings, if any, with my superior.

| Signature of Officer reported on | Level |
|----------------------------------|-------|
| Job Title                        | Date  |

KEY: 5 = Excellent 4 = Very Good 3 = Good 2 = Fair 1 = Poor

### 15. Training Needs

(In completing this section, you should take account of any views expressed in paragraph 12 by the person reported on).

(a) If as a result of the assessments made earlier in the report, you consider that performance or potential could be improved by training, please specify the needs.

(b) If they cannot be met by training on the job, please suggest, if possible, in which way they might be met.

- 16. Next Job at the same level
  - (In completing this section you should take account of any views expressed by the person reported
  - on) Should he be considered during the next year?
  - (a) A different job in the same grade YES/NO\*
  - (b) Transfer to a job at a similar level in another occupational group or cadre YES/NO\*

If you have answered YES to either question, say which kind of job and give your reasons below:

#### 17. (a) Promotability

Normal promotion: he is at present

Well fitted

Or fitted

Not fitted

(b)Special promotion (i.e. selection for training grades, accelerated promotion by grade skipping or promotion into another occupational group or cadre.) He should be specially considered for promotion

9

(Grade/Post)

### comment on your recommendation

| <br> | <br> |        |
|------|------|--------|
|      |      |        |
|      |      |        |
| <br> | <br> | •••••• |
|      |      |        |
| <br> | <br> |        |
|      |      |        |
|      |      |        |
| <br> | <br> | •••••• |
|      |      |        |
| <br> | <br> | •••••• |
|      |      |        |
| <br> | <br> |        |
|      | <br> |        |

#### Long term potential 18.

at present, he seems unlikely to progress further

or to have the potential to rise about one grade but probably no further

or to have the potential to continue to progress

#### **General Remarks** 19.

(a) Indicate the overall performance of duties by ticking the box below. (This assessment should reflect the assessment of performance in item 13 and the ratings of aspect of performance in item (14).

| Outstanding  | Exceptionally effective                             |
|--------------|---|
| Very good    | More than generally effective but not<br>positively |
| Good         | Generally effective                                 |
| Satisfactory | Barely acceptable                                   |
| Poor         | Unacceptable  |

(b) Please make a narrative appraisal of the officer reported upon based on your continuous evaluation over the reporting period, drawing attention to any particular strengths or weaknesses, including his integrity, as they affect his performance. Any adverse comments on the officer should have been brought to his notice before it is reflected here:-

| He has served under my | supervision from: | to   |  |
|------------------------|-------------------|------|--|
| Signature:             | Grade             | Date |  |
| Name in block letters  |                   |      |  |
|                        | 10                |      |  |

## **PART FOUR**

Countersigning Officer's Report (if any) (The Countersigning Officer will normally be the immediate superior of the Reporting Officer).

You should confirm that you agree with the reporting officer's assessment, or indicate in the foregoing sections any disagreements which may remain after discussing them with him. You should also indicate how frequently you have seen the work of the person reported on. Add any further relevant comment, including whether any aspects of the assessments in the report have been brought to the attention of the person reported on.

| He has served under me from: | t      | 0    |
|------------------------------|--------|------|
| Signature:                   | .Grade | Date |
| Name in block letters:       |        |      |